

# RatingsDirect®

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## How We Rate Insurers

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# How We Rate Insurers

Here, Standard & Poor's Ratings Services provides a step-by-step summary of how we use our insurance criteria to produce an issuer credit rating or a financial strength rating (ICR or FSR). (See chart 1 below.)

First, using reported data and our own metrics, we evaluate an insurer's business risk profile and financial risk profile. For the business risk profile, we undertake a detailed analysis of industry and country risk, and competitive position. For the financial risk profile, we examine capital and earnings, risk position, and financial flexibility.

Jointly, these two profiles provide the "anchor" to our rating. We then add our assessments of the insurer's enterprise risk management, and management and governance, as well as what we call a "holistic analysis" of its performance. This results in an "indicative stand-alone credit profile" for a company or "indicative group credit profile" for an insurance group.

Next we look at the company's liquidity, and then whether it can be rated above the relevant sovereign or sovereigns. At this point, we assign a stand-alone credit profile (SACP) or group credit profile (GCP). This gives our view about the intrinsic creditworthiness of the company or group. If we believe the insurer faces a present risk of default, the SACP or GCP is set according to separate criteria (see Related Criteria section). Finally, we assess the likelihood of group or government support for the company, and assign an ICR or FSR.

The criteria apply to all our global insurance ratings in the life, health, property/casualty (also called non-life), and reinsurance sectors. The criteria do not apply to ratings on bond insurers, insurance brokers, and mortgage and title insurers.

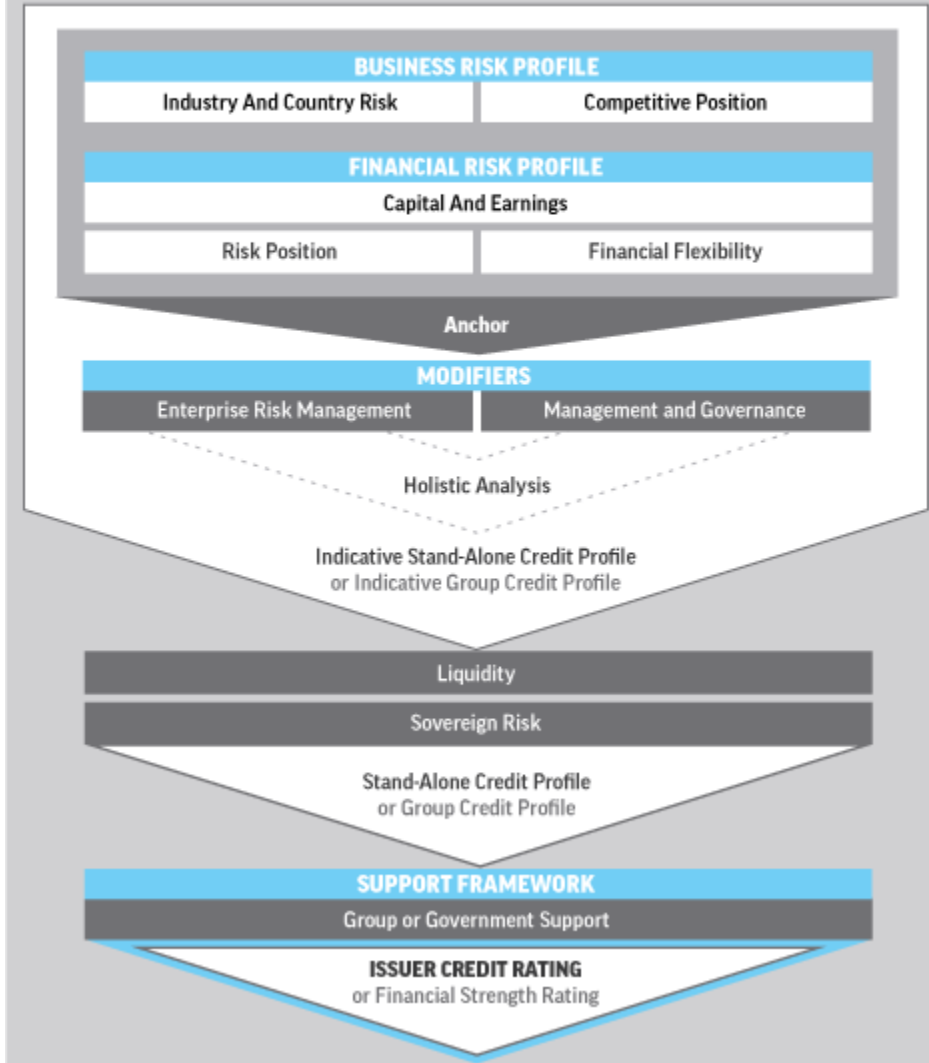
## For More Information

This article provides a summary of each key stage of our insurance criteria methodology. For a comprehensive understanding of our approach, please refer to the articles and resources in the Related Criteria and Related Research sections at the end of this article.

Our methodology is forward-looking. The metrics we use are projections for the current and upcoming two years. These projections take into account the insurer's past five years of performance, unless otherwise stated. In addition, they take into consideration developments since the company's most recent release of information, its strategy, our expectations about its operating environment, and our expectation of negative or positive developments such as planned dividends or repayments of existing debt.

## Insurance Ratings Framework

To produce a long-term rating on an operating insurance company, Standard & Poor's assesses eight rating factors, adjusts them in a holistic analysis, and assesses sovereign risk. Lastly, we analyze the potential for the insurer to benefit from extraordinary group or government support.



## Business Risk Profile

The business risk profile assesses the risks of an insurer's operations and their resulting potential sustainable return, on a scale from excellent to highly vulnerable.

To this end, we analyze 1) the insurer's industry and country risk, and 2) competitive position. In certain cases, we may modify the business risk profile according to reinsurance utilization. We may also modify it for insurers with relatively high- or low-risk product offerings, or those who operate in markets with unfavorable or favorable competitive dynamics.

## 1. Industry and country risk

We use nine subfactors to analyze the risks typically faced by insurers operating in specific industries and countries, and this is generally determined at a country or regional level, e.g. the Canadian P/C sector, the Australian health sector, and the Japanese life sector. We also analyze industry and country risk on a global basis for four specific sectors: P/C reinsurance, life reinsurance, trade credit insurance, and marine protection and indemnity sectors.

The five industry risk subfactors are: return on equity, product risk, barriers to entry, market growth prospects, and institutional framework. The four country risk subfactors are: economic risk, political risk, financial system risk, and payment culture and the rule of law.

## 2. Competitive position

We assess an insurer's competitive position using six subfactors: operating performance, differentiation of brand or reputation, market position, the level of distribution channels, geographic diversification, and other types of diversification such as additional business lines or product types.

## Financial Risk Profile

The financial risk profile assesses decisions management has made about capital and earnings, risk position, and financial flexibility. The assessment may be limited by our view of "total asset quality."

### 1. Capital and earnings

Capital and earnings measures an insurer's ability to absorb losses by assessing capital adequacy. This compares currently available capital resources with a company's ability and willingness to build capital through net retained earnings.

### 2. Risk position

We assess risk position by analyzing five subfactors: exposure to employee benefits, foreign exchange risk exposure, investment leverage, investment portfolio diversification, and additional sources of capital and earnings volatility.

### 3. Financial flexibility

We use three subfactors to assess financial flexibility: access to sources of external capital and liquidity, financial leverage, and fixed-charge coverage.

## Other Assessments Or "Modifiers"

The criteria use additional assessments that may modify the ratings: 1) enterprise risk management (ERM) and management and governance, 2) holistic analysis, 3) liquidity, and 4) rating above the sovereign.

### 1. ERM and management and governance

ERM and management and governance combine into a single assessment ranging from very strong to weak.

ERM examines whether risk management practices are executed in a way that is systematic, consistent, and strategic, to minimize the impact of risk on a company's capital and earnings.

Management and governance addresses how management's strategic competence, operational effectiveness, and financial management and governance practices shape the insurer's competitiveness in the marketplace.

## **2. Holistic analysis**

Our holistic analysis recognizes sustained, predictable operating and financial underperformance or outperformance compared to peers. The peers of an insurance company generally comprise those in the same country and sector.

## **3. Liquidity**

The liquidity analysis centers on an insurer's ability to cover its liquidity needs, including under moderately stressful market and economic conditions. The analysis is absolute, rather than relative to peers.

## **4. Rating above the sovereign**

The criteria may result in a domestic, unsupported insurer having an SACP or GCP--and potentially a rating--above the sovereign rating in the jurisdiction where the company has most of its business (see Related Criteria).

In these cases, the criteria typically subject the SACP or GCP to a capital and liquidity test which, if failed, caps the insurer at the sovereign rating level. In rating an insurer above the sovereign, Standard & Poor's believes that the company's willingness and ability to service debt is superior to the sovereign's and that, ultimately, if the sovereign defaults, there is a measurable probability that the insurance company would not default.

## **Support Framework**

To set the ICR, we combine our views about the SACP or GCP with our opinion about the possibility of extraordinary support coming from the wider group or related government. We use our separate support framework criteria to determine how many notches of uplift (or, in some cases, negative adjustment) we apply, if any, for support. Only this step, or the application of our holistic analysis, may lead to an 'AAA' rating on an insurer.

## **The ICR and FSR**

The FSR, if any, equals the ICR. That's unless policyholder obligations, and not other financial obligations, are supported by a more creditworthy counterparty. A holding company rating is assigned by notching down from the group's GCP, typically by a maximum of three notches, unless we determine a present risk of default (see "Group Rating Methodology").

## **Related Criteria**

- Ratings Above The Sovereign--Corporate And Government Ratings: Methodology And Assumptions, Nov. 19, 2013
- Group Rating Methodology, Nov. 19, 2013
- Insurers: Rating Methodology, May 7, 2013
- Enterprise Risk Management, May 7, 2013
- Methodology For Linking Short-Term And Long-Term Ratings For Corporate, Insurance, And Sovereign Issuers, May 7, 2013

- Management And Governance Credit Factors For Corporate Entities And Insurers, Nov. 13, 2012
- Criteria For Assigning 'CCC+', 'CCC', 'CCC-', And 'CC' Ratings, Oct. 1, 2012
- Stand-Alone Credit Profiles: One Component Of A Rating, Oct. 1, 2010
- Credit Stability Criteria, May 3, 2010
- Understanding Standard & Poor's Rating Definitions, June 3, 2009

## **Related Research**

- Credit FAQ: Standard & Poor's Criteria Process, Dec. 31, 2013
- What May Cause Insurance Companies To Fail--And How This Influences Our Criteria, June 13, 2013
- 2012 Annual Global Corporate Default Study And Rating Transitions, March 18, 2013
- The Time Dimension Of Standard & Poor's Credit Ratings, Sept. 22, 2010

More reports and videos about the insurance criteria are available at: [www.standardandpoors.com/insurancecriteria](http://www.standardandpoors.com/insurancecriteria) and on RatingsDirect.

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